In the Matter Of:

Grace Ocean Private Limited and Synergy Marine PTE LTD

YOKO NAKAGAWA April 24, 2025



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1	IN THE UNITED STATES DISTRICT COURT	
	FOR THE DISTRICT OF MARYLAND	
2	NORTHERN DIVISION	
3		
	IN THE MATTER OF THE : CIVIL NO.	
4	PETITION OF : 24-00941-JKB	
E	CDACE OCEAN DRIVAGE . IN ADMIDALEN	
5	GRACE OCEAN PRIVATE : IN ADMIRALTY LIMITED, as Owner of :	
6	the M/V DALI and :	
	SYNERGY MARINE PTE :	
7	LTD, as Manager of the :	
8	M/V DALI, :	
0	For Exoneration from :	
9	or Limitation of :	
	Liability :	
10		
11	HIGHLY CONFIDENTIAL	
12		
	April 24, 2025	
13		
14		
15	Videotaped deposition of	
1.0	YOKO NAKAGAWA, taken pursuant to notice,	
16	was held at the Baltimore Marriott Waterfront, 700 Aliceanna Street,	
17	Baltimore, Maryland, beginning at	
	9:08 a.m., on the above date, before	
18	Michelle L. Ridgway, a Registered	
1.0	Professional Reporter, Certified	
19	Shorthand Reporter, Certified Realtime Reporter, Certified Court Reporter, and	
20	Notary Public.	
21		

		riigiliy Ooriiidorida	April 24, 2020
1	Α.	That would be Captain	33
2	Tagaan.		
3	Q.	Can you spell that.	
4	Α.	T-A-G-A-A-N.	
5	Q.	Okay. And what does he do?	
6	А.	He was looking after he	
7	is more of m	arine elevated matters,	
8	cargo related. But he's not really		
9	directly involved in the Dali.		
10	Q.	Okay. And who else?	
11	Α.	That would be Mr. Min.	
12	Q.	Spell that, please.	
13	Α.	M-I-N.	
14	Q.	What does Mr. Min do?	
15	А.	He is assisting Mr. Espino.	
16	Q.	We covered all the people	
17	now? Is tha	t all of them?	
18	Α.	For the technical	
19	operation, y	es.	
20	Q.	Yes.	
21		And tell me, do any of	

36 1 Who within Grace Ocean is Q. 2 responsible for reviewing those 3 technical reports? It will be the technical 4 Α. 5 department. 6 Ο. Which person? 7 Mr. Espino. Α. 8 Mr. Espino. Q. 9 What about -- Ms. Nakagawa, 10 what about -- what documents have you reviewed to get ready for today? 11 12 Α. Charterer parties, those 13 addendums for charterer parties, ship 14 management agreements. 15 Can I --16 Q. Sure. 17 Α. May I -- yeah. 18 0. So what you're looking at 19 now is you're kind enough -- you have a 20 binder in front of you to help. 21 use that today. And you've given me a

54 1 Q. If the person at Grace 2 Ocean who is responsible for tracking 3 whether the vessels are in compliance with class would be Mr. Espino? 4 5 Α. Yes. 6 0. How close are your offices 7 to Synergy's offices? It's about 20-minute drive. 8 Α. 9 20 minutes? Q. 10 Α. Yes. 11 Ο. Are all of the 12 communications between Synergy and Grace 13 Ocean, do they all take place by e-mail? 14 E-mails, phone calls. Α. 15 Sometimes there might be meetings. 16 Q. Okay. What kind of meetings do you have? 17 Are they regular 18 or sporadic? 19 It's not regular. Α. 20 Ο. Not regular. 21 Are there any in-person

				59
1	Maersk	today?		00
2		Α.	Yes.	
3		Q.	And it has been since 2016?	
4		Α.	Yes.	
5		Q.	Why did Grace Ocean acquire	
6	the Dal	Li?		
7		Α.	It's been the Dali was	
8	on the	market	a, and it's been introduced	
9	by our	broker	es.	
10		Q.	And why was it attractive	
11	to the	compar	ıy?	
12		Α.	Because I think, at that	
13	time, v	ve had	few ships, but they were	
14	all sec	condhar	nd. And this vessel was	
15	almost	a new	a new build, I think.	
16			And it's I think	
17	genera	lly hav	ving Maersk charter is very	
18	attract	cive.		
19		Q.	And one ways to get Maersk	
20	as a cl	narter,	is to provide them with,	
21	essent	ially,	a new build?	

1 And how does Grace Ocean go Q. 2 about satisfying its obligation to keep the vessel in class? 3 4 Α. We delegate that to 5 Synergy. 6 How active a role does Ο. 7 Grace Ocean play in supervising Synergy's work in this respect? 8 9 So I have mentioned Α. 10 earlier, like, our technical, he would 11 12 0. That's Mr. Espino? 13 Α. Yes. Yes. 14 He would review the class 15 status on web portal every day. And 16 there will be inspection reports coming. 17 If there's any PSC inspection, 18 third-party inspections. 19 And the Synergy technical 20 superintendents, they would visit the 21 vessel, like, few times a year.

1 And we can look through all Q. 2 of that if we want, but, essentially, 3 what this tells us in this paragraph is that the charterers' obligations include 4 5 things like paying for the vessel fuel; 6 isn't that true? 7 Α. Yes. 8 Making all the arrangements Q. 9 for cargo; isn't that true? 10 Α. Yes. And because the charterer 11 Ο. 12 makes the arrangements for cargo, they 13 are also entitled to the freight that's 14 paid; isn't that true? 15 Α. Yes. 16 Q. And they pay for all the 17 port-related expenses; isn't that right? 18 Α. They are paying. 19 They pay for the port Q. 20 expenses? 21 Α. Yes.

66 1 And the port expenses Q. 2 include things like dockage fees, right? 3 Α. Yes. 4 Ο. Include things like 5 pilotage, right? 6 Α. Yes. 7 Things like tugs, right? Ο. 8 Α. Yes. 9 Things like launches, Q. 10 right? 11 Α. Yes. 12 0. Okay. It says that right 13 there. I'm looking in Section 6(h), 14 where it says they pay for port charges, 15 canal dues, pilotage, towage, consular 16 charges, watchmen, guards, et cetera. 17 Do you see that? 18 Α. Yes. 19 The point is that Maersk Q. 20 pays for all the port-related expenses 21 because Maersk is the company that

- -- the same point is true for Synergy. 19
- 20 Synergy is not responsible for arranging
- 21 of the cargo, right?

21

because Maersk is arranging for the

- cargo and identifying the ports of call,
- 2 | that Maersk is also responsible for
- 3 generating the stowage plan?
- 4 A. Yes.
- 5 Q. And to generate the stowage
- 6 | plan, they have to take into account
- 7 | things like vessel stability?
- 8 A. Yes.
- 9 O. And also issues like
- 10 | efficiency, where you should stow the
- 11 | containers in order to make the
- 12 onloading and offloading more efficient?
- 13 A. Yes.
- 14 O. All of those decisions are
- 15 | made by Maersk?
- 16 A. Yes.
- 17 Q. If you look on the page at
- 18 | the bottom where it says 904 in the
- 19 | lower right-hand corner?
- 20 MS. CARLSON: He means
- 21 these little numbers.

April 24, 2025

80 1 Do you see that? 2 Α. Yes. 3 Am I correct that under the Ο. 4 charter agreement between Grace Ocean 5 and Maersk that Grace Ocean is obligated 6 to maintain insurance coverage for the 7 vessel? 8 Α. Yes. 9 And then insurance Ο. 10 ordinarily, in this case, takes two forms, a hull policy and a protection 11 and indemnity policy, right? 12 13 Α. Yes. 14 Did Grace Ocean satisfy Ο. 15 this obligation? 16 Α. Yes, we have. 17 Q. And how did you do that? 18 Α. We have placed H&M -- for 19 H&M, we have placed a vessel with AIG 20 insurance. 21 And for P&I, we have placed

83 1 dry-docking to the vessel manager; is 2 that right? 3 Α. Yes. 4 Ο. Does Grace Ocean take an 5 active role in the dry-docking? 6 Active? We would be active 7 like --8 Well, you pay for it, Q. 9 right? 10 Α. Yes, we do. 11 Ο. Do you take an active role 12 in deciding what happens to the dry dock 13 and what doesn't happen? 14 Α. No. 15 Who at Grace Ocean would be Q. 16 responsible for monitoring the work that's done in dry dock? 17 That would be our technical 18 19 team. 20 Ο. Headed by Mr. Espino? 21 Α. Yes.

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1	ship management agreement.	
2	(Document marked for	
3	identification as Nakagawa	
4	Exhibit 90.)	
5	BY MR. JARRETT:	
6	Q. Ms. Nakagawa, I'm giving	
7	you Exhibit 90, which is the ship	
8	management agreement that we've been	
9	provided for the Dali. And it carries	
10	Bates Numbers Petitioner 0010956 through	
11	and including 0010977.	
12	MS. CARLSON: Do you have	
13	a letter?	
14	MR. JARRETT: The letter	
15	is E, as in echo.	
16	BY MR. JARRETT:	
17	Q. Is this one of the	
18	documents, Ms. Nakagawa, that you	
19	reviewed in preparation for today?	
20	A. Yes.	
21	Q. And on the cover page, we	

Α.	Iyengar.	108
	Trengar.	
Q.	Iyengar.	
	And do you know if he's	
still someone	e with Synergy?	
Α.	I don't think he is.	
Q.	Don't think he is.	
	Do you see his designation	
as technical	manager?	
	Do you see that?	
Α.	Yes.	
Q.	Who is in the role for	
technical mar	nager for Synergy today?	
Α.	That's Mr. Karthik Nair.	
Q.	Mr. Nair.	
	Let's go to the next page,	
please. 957		
	This is the first page of	
the original	agreement; am I right?	
Α.	Yes.	
Q.	And I see that the	
company ar	nd the word "company" in	
	A. Q. as technical A. Q. technical man A. Q. please. 957 the original A. Q.	still someone with Synergy? A. I don't think he is. Q. Don't think he is. Do you see his designation as technical manager? Do you see that? A. Yes. Q. Who is in the role for technical manager for Synergy today? A. That's Mr. Karthik Nair. Q. Mr. Nair. Let's go to the next page, please. 957. This is the first page of the original agreement; am I right?

109 1 this agreement refers to Grace Ocean 2 Private Limited, right? 3 Α. Yes. 4 Q. And the term manager 5 applies to Synergy Marine Private 6 Limited, right? 7 Α. Yes. 8 And I see that the company Q. 9 is appointing the manager to provide, 10 quote, marine services, closed quote. 11 Do you see that? 12 Α. Yes. 13 What's your understanding Ο. 14 of marine services? 15 I think it is identified as Α. 16 basic services. 17 Q. Got it. 18 That is an appendix to the 19 agreement? 20 Α. No. It's on the next page. 21 Q. Next page?

110 1 Α. Yeah, 1.3. 2 So 1.3 identifies that the 0. 3 manager is going to provide both basic services and additional services; am I 4 5 right? 6 Α. Yes. 7 And basic services are Ο. 8 identified in Annex 1 of the agreement; 9 is that so? 10 Α. Yes. And additional services 11 Ο. 12 are, presumably, anything there has to 13 do that are outside of Annex 1; is that 14 so? 15 Α. Yes. 16 We can see in Paragraph Q. 1.4, additional services earn an extra 17 18 fee for Synergy Marine, right? 19 Α. Yes. 20 Look at 1.2, if you would, Ο. 21 please. That's at the top of Page 958.

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1	Do you see that?	119
2	A. Yes.	
3	Q. And as I appreciate it, it	
4	looks like, to me, like Grace Ocean	
5	makes two payments every month to	
6	Synergy; is that right?	
7	A. No. We make one payment a	
8	month.	
9	Q. One payment.	
10	It says that here, that	
11	Synergy earns a monthly management fee.	
12	Do you know what that is?	
13	A. Yes.	
14	Q. How much is that?	
15	A. Currently, it's more than	
16	11,000.	
17	Q. \$11,000 a month?	
18	A. It's yeah. About that.	
19	Q. About that?	
20	A. Yes.	
21	Q. And then it also pays to	

120 1 Synergy, that is, Grace Ocean, a monthly 2 lump sum working capital. 3 Do you see that? 4 Α. Yes. 5 Tell me how that is 0. 6 determined. 7 Working capital, it's Α. 8 derived from annual operating expenses. 9 Then it will be paying them on a monthly 10 basis. And it consists of crew pay, 11 crew wages, spare parts, repair 12 maintenance, consumable stores, and 13 miscellaneous. 14 So do I understand the Ο. 15 process to be that every year, Synergy 16 will generate a budget for each vessel? 17 Α. Yes, they do. Grace Ocean reviews and 18 0. 19 approves the budget? 20 Α. Yes. 21 Q. Then we take that budget

121 1 and we divide it by 12? 2 Α. Yes. 3 And we pay 1/12 of that Ο. 4 budget every month? 5 Α. Yes. 6 Ο. And we add to that the 7 monthly management fee? 8 Α. Yes. 9 Got it. Q. 10 What about for additional services, is that paid in the same -- in 11 12 the same money transfer or is that 13 separate? 14 It's paid together. Α. 15 You add them all up? Q. 16 Α. Yes. 17 Q. And you cut one wire transfer? 18 19 Α. Yes. 20 Ο. Is that the way it works? 21 Α. Yes.

124 1 say that Grace Ocean is obligated to 2 list Synergy Marine as a joint insured 3 on the policies? 4 Α. Yes. 5 So that for Synergy's 0. 6 purposes, and for Synergy's protection, 7 it can look to the same policies for 8 coverage that Grace Ocean looks to? 9 Α. Yes. 10 Look, if you would, please, Ο. 11 at Section 7.2. 12 Do you see, as I read that 13 first sentence there, it appears to me 14 that Synergy has no liability to Grace 15 Ocean for any loss of profits that might 16 be associated with Synergy's performance 17 of the management agreement; is that 18 right? 19 Unless it is resulted from Α. 20 negligence. 21 Q. Unless it's resulted from

126 1 Am I right? Q. 2 Α. Yes. 3 So look at -- look to, Ο. 4 Paragraph 7.3. 5 And this says, in Paragraph 6 3, that the company will defend and 7 indemnify Synergy from any claims that 8 are made that occur out of Synergy's 9 management and operation of the Dali. 10 Isn't that right? 11 Α. Yes. 12 0. And so what that means, in 13 practice, is that Grace Ocean will be 14 indemnifying Synergy for any claims made 15 against Synergy in this lawsuit? 16 MS. CARLSON: Objection. BY MR. JARRETT: 17 18 0. You can answer. 19 Α. Yes. 20 So what I conclude from Ο. 21 Paragraph 7.2 and 7.3 is that Synergy

128 1 Α. Yes. 2 What does the company Q. require? 3 4 Α. According to the 5 regulations, such as STCW. 6 Ο. STCW? 7 Α. Yes. 8 And all the other 9 regulations that's in place. 10 Ο. Is there a writing somewhere that Grace Ocean gave to 11 12 Synergy that provides Grace Ocean's 13 expectations with respect to management? 14 Α. No. 15 I asked the question wrong. Q. 16 Is there a document 17 somewhere that Grace Ocean provided to Synergy that identified Grace Ocean's 18 19 expectations with regard to manning of 20 the vessel? 21 Α. No.

354

CERTIFICATE

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I HEREBY CERTIFY that the witness was duly sworn by me and that the deposition is a true record of the testimony given by the witness.

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It was requested before completion of the deposition that the witness, YOKO NAKAGAWA, have the opportunity to read and sign the deposition transcript.

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MICHELLE L. RIDGWAY,

A Registered Professional

Reporter, Certified Shorthand

Reporter, Certified Realtime Reporter, Certified Court

Reporter and Notary Public

Dated: May 5, 2025

(The foregoing certification

Tichelle I Gray

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888-267-1200 Page 354